



The general purpose of the meeting was to brief the Bond Oversight Committee on third quarter progress of the new construction and renovation projects funded through the 2012 Facilities Capital Program. Related issues, questions, and activities were also discussed:

- Item 1 Welcome**
Bond Oversight Committee members and other guests met in the first-floor lobby of Kinder HSPVA in preparation for a tour of the school. Construction Services General Manager Andreas Peeples and Facilities Design General Manager Dan Bankhead welcomed the group at 8:45 a.m.

- Item 2 Kinder HSPVA Tour**
Kinder HSPVA Principal Scott Allen led the group on an abbreviated tour of the school, including the 800-seat main theater, multiple secondary theaters, music and dance studios, the creative writing department, the fitness center, flexible learning spaces, and traditional classrooms.

- Item 3 Minutes from October 23 Meeting**
Mr. Peeples began the business portion of the meeting at 9:45 a.m. by asking Bond Oversight Committee members to approve the minutes from the October 23, 2018, meeting. They were approved unanimously.

- Item 4 Video Presentation**
Mr. Peeples remarked on the district's impressive feat of opening 21 schools in 2018 and introduced a video presentation highlighting the six schools that were completed in the fourth quarter, in preparation for January 2019 openings. The presentation featured not only footage of the new facilities, but also student interviews detailing how their surroundings impact their learning experience.

- Item 5 Fourth Quarter Construction Update**
Mr. Peeples reported that Kinder HSPVA, Worthing High School, Barbara Jordan Career Center, Sam Houston Math, Science, and Technology Center, Madison High School, and Wharton Dual Language Academy started the spring semester of the 2018-2019 school year in new facilities, bringing school construction to 85 percent completion.

- Item 6 Looking Ahead**
Mr. Peeples reported that only four schools in the bond program remain under active construction: Bellaire High School, Northside High School, Lamar High School, and Austin High School. He reported that three of the recently opened schools have ongoing demolition and sitework: Barbara Jordan Career Center, Sam Houston Math, Science, and Technology Center, and Madison High School. Mr. Peeples also noted schools with major realignment projects include Wisdom High School, Milby High School, Waltrip High School, Booker T. Washington High School, Yates High School, Pilgrim Academy, and Westbury High School.



Bond Oversight Committee Member Phoebe Tudor asked for further explanation of the word “realignment.” Mr. Peeples explained these projects were not part of the original scope of work, but are funded by surplus bond funds.

Bond Oversight Committee Member David Quan asked whether BOC members would receive progress updates about these ongoing realignment projects. Mr. Peeples assured him those would be provided. Business Operations Chief Operating Officer Brian Busby asked Strategic Engagement and Outreach Interim Officer Holly Huffman to include supporting documents about the realignment Board item and specific project details in the committee workbook.

Bond Oversight Committee Member D.V. “Sonny” Flores inquired about recent flooding at Northside High School. Mr. Bankhead said this issue is addressed in the city’s capital plan. Improvements have been made to the drainage system in the area, but the city’s goal is to raise and regrade the street. Mr. Bankhead also mentioned the part of the building that typically floods is being demolished to make way for an elevated section, matching the rest of the school. Mr. Busby noted that, in the meantime, a pump was installed underneath the auditorium to avoid water retention.

Mr. Busby also briefly discussed the possibility of a future bond program, which could go before voters as early as May 2020 or November 2020. He stated that the district could potentially focus on the Westheimer and 288 South corridors, where new schools might be needed to accommodate student growth. Mr. Busby further explained that any future bond program would be guided by community input and noted that Ms. Huffman would lead an effort to engage community stakeholders in discussions about the 20-year capital plan and gather feedback about potential projects.

Mr. Quan asked how a potential state takeover would affect future bonds. Mr. Busby said the plan for another bond would be presented to either the existing board or any other future board, as well as continue conducting surveys to gauge public opinion. Mr. Busby remarked that no one is talking about the district’s record-breaking number of school openings that occurred this year. He said we must shift the narrative and rebrand our district, meaning the next bond election campaign will have to be different than what has been previously done. He said we must actively involve the community in deciding the scope of the bond, based on what voters would likely support.

Bond Oversight Committee member Craig R. Johnson Sr. said a new bond is needed to avoid having to tear down schools that have deteriorated beyond repair. He suggested offering virtual tours of the 2012 Bond schools, so the community can see first-hand the benefits of supporting a bond.

Ms. Tudor asked when the previously mentioned potential bond polling took place. Mr. Busby clarified the district used a firm approximately six months ago and conducted its own unofficial polling among both supporters and detractors. He also said they engaged the loudest voices at board meetings to better understand their concerns. Ms. Tudor said she thinks the 2012 Bond has gone extremely well but is worried that the public only hears about what’s going on with the board and how difficult it will be to counteract that narrative. Mr.



Busby agreed that now is not the right time for a bond election and stated Dr. Lathan shares this view.

Bond Oversight Committee Member Robert M. Eury asked whether there is a point when it will become cost-prohibitive to wait for the right time. Mr. Busby acknowledged the negative side of waiting is deferred maintenance on schools. However, the positive side of waiting until 2020 is increased property values, barring another hurricane or tropical storm. This increase will mean a larger bond with no tax increase. Mr. Busby reiterated that 2020, either May or November, is the ideal time.

Item 7

Supplier Diversity (M/WBE) Report and Community Outreach

Business Solutions General Manager Yesenia Taylor told the committee about three M/WBE workshops that were held during the third quarter — “Beyond the Post-It: Communications for Business Today,” “Driving the Narrative: The Importance of Storytelling,” and “Meet HISD’s Purchasing Services.” She highlighted the latter, sharing that Business Logistics Officer Alexis Licata gave a presentation, which was followed by a networking session in which Ms. Licata met one-on-one with potential suppliers and category specialists. She also discussed other outreach activities in which the team participated, including events with the City of Houston, Greater Houston Black Chamber, Greater Houston Business Procurement Forum, HISD Foundation, Houston Minority Supplier Development Council, and Women’s Business Enterprise Alliance. She noted that the M/WBE participation rate — slightly more than 28 percent — continues to exceed board-established goals.

Item 8

Financial Reports

Senior Manager of Accounting James Moore reported the total budget for the 2012 Bond program was \$2.1 billion, with total commitments through the fourth quarter of \$1,800,675,666, including \$187,522,126 in encumbrances and actual expenditures of \$1,613,153,540. Funds available to complete projects is \$301,774,297.

Mr. White asked whether there would be any funds left over once construction is complete, even after the realignment. Ms. Savoie explained that they do foresee funds remaining, but that it is too early to give an exact figure. Mr. Busby stressed that the financial clock was reset with the March 2017 board item. Ms. Savoie said the extra money will go into the safety and security budget. Mr. White said the district should inform the public of the amount saved. Ms. Savoie said the public tends to pull out their wish list when they learn there is unused money.

Mr. Johnson said the district should proactively train and prepare the emergency response in the case of a school shooting. Mr. Busby noted that HISD is the only school district in the country with an accredited police department. He also shared that when the Parkland, Florida shooting occurred, HISD’s Chief of Police Paul Cordova was called in to help the Parkland Police Department get to implement a system similar to HISD. Mr. Busby also pointed out that we have 36 patrol officers and a cybercrime unit.

Mr. Quan asked for further clarification of the safety and security fund. Ms. Savoie said the district has always had a safety and security fund, but the board item stipulates that any leftover funds from the 2012 Bond will be transferred to the safety and security fund. Mr. Quan asked if there are two separate accounts or just one, with two separate sources. Ms.



Savoie confirmed the sourcing is different. Mr. Quan asked if the committee could obtain information about the current balance of the safety and security fund. Mr. Moore said that can be arranged. Mr. Busby said they could share information about how much was allocated for this purpose in previous bonds — \$90.3 million for the 2007 bond and \$17.2 million for the 2012 bond. Mr. Busby also said Mr. Sanders, as the Superintendent’s designee, is able to move funds within line items as needed.

Mr. Quan asked about the districtwide standard of card access to buildings, specifically whether students are issued cards. Mr. Busby said the goal is for the next bond to include universal cards that will provide entry to buildings and serve as transportation cards, lunch cards and student IDs. Mr. Busby said they increased the number of cameras from around 6,000 to over 16,000. He said when CCTV is added, server capability will also need to be addressed.

Mr. Quan asked how visitors can gain entry to schools with the current security system. Mr. Busby explained that visitors push the intercom at the entrance, ringing the front desk. The staff member inside asks, “How can I help you?” and visitors state their business. Then, the staff member buzzes visitors in. Mr. Busby stated most new campuses have a vestibule, or holding area, where visitors are forced to go to the front desk area and sign in.

Item 9 Strategic Engagement and Outreach

Ms. Huffman reported that the team focused on preparing for the six new schools that opened in January, including working with school administrators to provide transition communications, such as letters, callouts, maps. She said the team also created social media teaser videos in advance of opening day and provided full, on-site opening day coverage to promote the new campuses. Ms. Huffman explained that the team had held four grand openings and one groundbreaking ceremony in the fourth quarter, noting that the team has already held three more milestone events – grand openings for Worthing High School and Kinder HSPVA and a building dedication for Askew Elementary School — during the first quarter of 2019. Ms. Huffman said the team is currently planning about 12 more milestone events, including potential groundbreakings for the four Harvey schools and a groundbreaking for Bellaire, the last 2012 bond school to have such an event. Ms. Huffman also highlighted the team’s shift to a new style of videos which physically showcase the new buildings while letting the narrative detail the academic impact. Ms. Huffman also stated the team worked to shift the style of the quarterly Bond Oversight Committee report from traditional binder to spiralbound report, making it less cumbersome and more cost-effective. She stated her ultimate goal is a digital version.

Item 10 Executive Session

Mr. Sanders thanked attendees participating in the meeting. BOC members then adjourned into Executive Session.

The information outlined above reflects the author’s understanding of the key discussions and decisions reached during this meeting. Should there be any additions and/or clarifications to these meeting notes, please notify the author in writing promptly. These notes will be relied upon as the approved record of the



meeting, unless a written notice to the contrary is sent to the author within seven (7) days of the submission of these meeting notes.

Prepared by HISD Business Operations Strategic Engagement and Outreach.